

# Appendix F: Operating Impacts by State

## Appendix F-1 Impacts of Operations on State Economies (Office), 2014

State	Direct Spending (In Thousands of Dollars)	Total Output (In Thousands of Dollars)	Personal Earnings (In Thousands of Dollars)	Jobs Supported
Alabama	3,061.89	5,968.23	1,943.69	58
Alaska	1,191.71	2,114.09	690.35	18
Arizona	13,420.96	26,950.63	8,996.07	235
Arkansas	1,289.37	2,298.81	732.10	22
California	78,937.94	174,523.90	57,072.13	1,308
Colorado	22,263.56	49,242.55	16,174.48	417
Connecticut	3,683.83	7,087.31	2,250.45	51
Delaware	65.96	119.10	31.73	1
District of Columbia	14,086.67	18,450.72	1,467.83	43
Florida	31,954.96	65,702.59	22,013.77	610
Georgia	11,389.98	24,646.78	7,929.70	216
Hawaii	4,504.81	8,530.75	2,841.63	73
Idaho	3,663.21	6,285.34	2,096.09	64
Illinois	29,424.12	66,133.65	20,949.97	500
Indiana	10,018.36	19,796.28	6,163.29	169
Iowa	16,239.76	27,087.91	8,594.08	250
Kansas	2,205.48	3,953.10	1,183.68	33
Kentucky	3,691.07	7,192.42	2,171.46	64
Louisiana	8,376.01	16,217.62	5,313.74	152
Maine	365.25	685.03	229.38	7
Maryland	18,575.54	36,289.17	11,158.33	274
Massachusetts	28,223.82	57,003.65	18,083.00	411
Michigan	14,253.50	28,870.47	9,477.16	255
Minnesota	23,380.29	47,667.73	15,264.99	389
Mississippi	1,688.58	3,090.94	983.93	30
Missouri	7,032.24	14,508.21	4,308.65	111
Montana	806.42	1,431.32	475.22	15
Nebraska	6,053.46	9,924.05	3,167.17	88
Nevada	9,500.87	17,409.39	5,750.88	151
New Hampshire	1,871.05	3,623.67	1,096.44	28
New Jersey	6,974.84	14,862.69	4,489.70	102
New Mexico	472.90	855.29	282.46	8
New York	18,665.02	35,316.09	10,431.88	238
North Carolina	10,945.22	22,422.38	7,217.28	209
North Dakota	3,319.67	5,546.50	1,729.88	52
Ohio	17,109.89	36,533.05	11,520.09	300
Oklahoma	9,459.73	18,737.84	6,089.23	176
Oregon	14,176.46	27,611.49	8,732.70	241
Pennsylvania	36,811.36	80,602.16	25,241.55	623
Rhode Island	287.71	531.90	157.52	4
South Carolina	2,963.43	5,901.67	1,861.92	55
South Dakota	326.77	513.55	163.68	5
Tennessee	9,666.10	20,324.91	6,339.03	168
Texas	144,002.44	333,653.66	107,181.02	2,759
Utah	6,593.09	14,401.95	4,689.01	139
Vermont	1,089.62	1,941.59	615.96	19
Virginia	25,804.97	51,382.85	15,702.32	421
Washington	36,391.83	73,369.57	23,425.42	589
West Virginia	638.23	1,114.93	343.11	10
Wisconsin	21,628.04	41,705.34	13,617.01	366
Wyoming	151.56	248.14	80.72	2
<b>State Totals</b>	<b>738,699.54</b>	<b>1,540,382.94</b>	<b>488,522.91</b>	<b>12,528</b>
<b>Interstate Spillovers</b>		<b>499,905.19</b>	<b>154,071.82</b>	<b>3,627</b>
<b>U.S. Totals</b>	<b>738,699.54</b>	<b>2,040,288.13</b>	<b>642,594.73</b>	<b>16,155</b>

Sources: CRA; Dodge Data & Analytics; BEA; NAIOP

Note: Appendices include data for the District of Columbia, resulting in 51 states.

**Appendix F-2**  
Impacts of Operations on State Economies (**Industrial**), 2014

<b>State</b>	<b>Direct Spending</b> (In Thousands of Dollars)	<b>Total Output</b> (In Thousands of Dollars)	<b>Personal Earnings</b> (In Thousands of Dollars)	<b>Jobs Supported</b>
Alabama	729.84	1,422.60	463.30	14
Alaska	13.44	23.84	7.79	0
Arizona	194.88	391.34	130.63	3
Arkansas	1,900.92	3,389.15	1,079.34	33
California	789.36	1,745.20	570.71	13
Colorado	835.32	1,847.56	606.86	16
Connecticut	276.72	532.38	169.05	4
Delaware	63.60	114.84	30.60	1
District of Columbia	-	-	-	-
Florida	1,624.44	3,340.01	1,119.08	31
Georgia	5,594.88	12,106.76	3,895.16	106
Hawaii	-	-	-	-
Idaho	78.00	133.83	44.63	1
Illinois	486.12	1,092.60	346.12	8
Indiana	10,480.44	20,709.35	6,447.57	177
Iowa	758.64	1,265.41	401.47	12
Kansas	492.48	882.72	264.31	7
Kentucky	3,968.40	7,732.82	2,334.61	69
Louisiana	1,759.80	3,407.32	1,116.42	32
Maine	184.80	346.59	116.05	3
Maryland	352.92	689.46	212.00	5
Massachusetts	194.88	393.60	124.86	3
Michigan	3,175.32	6,431.61	2,111.27	57
Minnesota	1,516.20	3,091.23	989.93	25
Mississippi	3,236.16	5,923.79	1,885.71	58
Missouri	1,606.68	3,314.74	984.41	25
Montana	-	-	-	-
Nebraska	242.76	397.98	127.01	4
Nevada	12,041.16	22,064.22	7,288.51	191
New Hampshire	133.80	259.13	78.41	2
New Jersey	653.52	1,392.59	420.67	10
New Mexico	6.00	10.85	3.58	0
New York	2,307.36	4,365.76	1,289.58	29
North Carolina	3,774.00	7,731.42	2,488.58	72
North Dakota	283.20	473.17	147.58	4
Ohio	4,941.36	10,550.79	3,327.02	87
Oklahoma	954.00	1,889.68	614.09	18
Oregon	1,187.76	2,313.40	731.66	20
Pennsylvania	777.96	1,703.42	533.45	13
Rhode Island	386.64	714.78	211.69	5
South Carolina	2,813.40	5,602.89	1,767.66	52
South Dakota	31.80	49.98	15.93	0
Tennessee	2,238.96	4,707.86	1,468.31	39
Texas	6,042.96	14,001.54	4,497.78	116
Utah	216.24	472.35	153.79	5
Vermont	38.40	68.42	21.71	1
Virginia	964.68	1,920.87	587.01	16
Washington	2,461.20	4,962.03	1,584.27	40
West Virginia	-	-	-	-
Wisconsin	2,347.56	4,526.80	1,478.02	40
Wyoming	-	-	-	-
<b>State Totals</b>	<b>85,158.96</b>	<b>170,508.71</b>	<b>54,288.17</b>	<b>1,466</b>
<b>Interstate Spillovers</b>		<b>64,700.34</b>	<b>19,791.61</b>	<b>396</b>
<b>U.S. Totals</b>	<b>85,158.96</b>	<b>235,209.05</b>	<b>74,079.78</b>	<b>1,862</b>

Sources: CRA; Dodge Data & Analytics; BEA; NAIOP

Note: Appendices include data for the District of Columbia, resulting in 51 states.

**Appendix F-3**  
Impacts of Operations on State Economies (**Warehouse**), 2014

<b>State</b>	<b>Direct Spending</b> (In Thousands of Dollars)	<b>Total Output</b> (In Thousands of Dollars)	<b>Personal Earnings</b> (In Thousands of Dollars)	<b>Jobs Supported</b>
Alabama	164.74	321.10	104.57	3
Alaska	93.19	165.32	53.99	1
Arizona	3,317.60	6,662.07	2,223.79	58
Arkansas	214.90	383.14	122.02	4
California	11,368.81	25,135.30	8,219.65	188
Colorado	3,173.81	7,019.83	2,305.77	59
Connecticut	344.34	662.48	210.36	5
Delaware	35.11	63.40	16.89	0
District of Columbia	-	-	-	-
Florida	7,572.66	15,570.15	5,216.81	145
Georgia	5,934.81	12,842.33	4,131.81	113
Hawaii	42.42	80.32	26.76	1
Idaho	159.46	273.59	91.24	3
Illinois	6,068.92	13,640.50	4,321.07	103
Indiana	10,713.38	21,169.65	6,590.87	181
Iowa	1,129.66	1,884.27	597.81	17
Kansas	936.23	1,678.10	502.48	14
Kentucky	1,993.82	3,885.15	1,172.96	35
Louisiana	725.12	1,403.98	460.02	13
Maine	91.61	171.81	57.53	2
Maryland	2,112.00	4,126.00	1,268.68	31
Massachusetts	363.88	734.93	233.14	5
Michigan	1,277.85	2,588.28	849.64	23
Minnesota	2,415.51	4,924.75	1,577.09	40
Mississippi	2,535.19	4,640.67	1,477.26	46
Missouri	441.85	911.58	270.72	7
Montana	27.90	49.51	16.44	1
Nebraska	425.57	697.68	222.66	6
Nevada	4,303.20	7,885.18	2,604.73	68
New Hampshire	946.79	1,833.65	554.82	14
New Jersey	6,136.77	13,076.84	3,950.24	90
New Mexico	58.52	105.84	34.95	1
New York	2,240.74	4,239.71	1,252.35	29
North Carolina	4,940.23	10,120.56	3,257.59	94
North Dakota	228.01	380.96	118.81	4
Ohio	5,036.59	10,754.13	3,391.14	88
Oklahoma	2,410.23	4,774.19	1,551.47	45
Oregon	1,474.62	2,872.11	908.36	25
Pennsylvania	6,067.25	13,284.85	4,160.31	103
Rhode Island	-	-	-	-
South Carolina	1,913.56	3,810.85	1,202.29	36
South Dakota	154.00	242.03	77.14	2
Tennessee	3,937.91	8,280.25	2,582.48	69
Texas	24,360.25	56,442.69	18,131.33	467
Utah	2,390.70	5,222.24	1,700.26	50
Vermont	438.06	780.59	247.64	8
Virginia	3,196.86	6,365.60	1,945.29	52
Washington	2,733.19	5,510.39	1,759.36	44
West Virginia	-	-	-	-
Wisconsin	1,711.51	3,300.31	1,077.57	29
Wyoming	144.76	237.00	77.10	2
<b>State Totals</b>	<b>138,504.08</b>	<b>291,205.86</b>	<b>92,927.25</b>	<b>2,422</b>
<b>Interstate Spillovers</b>		<b>91,342.41</b>	<b>27,557.45</b>	<b>607</b>
<b>U.S. Totals</b>	<b>138,504.08</b>	<b>382,548.27</b>	<b>120,484.70</b>	<b>3,029</b>

Sources: CRA; Dodge Data & Analytics; BEA; NAIOP

Note: Appendices include data for the District of Columbia, resulting in 51 states.

**Appendix F-4**  
Impacts of Operations on State Economies (**Retail**), 2014

<b>State</b>	<b>Direct Spending</b> (In Thousands of Dollars)	<b>Total Output</b> (In Thousands of Dollars)	<b>Personal Earnings</b> (In Thousands of Dollars)	<b>Jobs Supported</b>
Alabama	9,477.20	18,472.96	6,016.13	180
Alaska	925.36	1,641.59	536.06	14
Arizona	5,590.69	11,226.66	3,747.44	98
Arkansas	6,318.59	11,265.42	3,587.70	108
California	23,192.48	51,276.25	16,768.16	384
Colorado	6,900.30	15,262.07	5,013.07	129
Connecticut	3,738.59	7,192.68	2,283.91	52
Delaware	2,217.77	4,004.62	1,066.97	28
District of Columbia	1,727.22	2,262.32	179.98	5
Florida	30,964.13	63,665.34	21,331.19	591
Georgia	11,591.77	25,083.43	8,070.19	220
Hawaii	3,390.46	6,420.52	2,138.70	55
Idaho	1,625.74	2,789.45	930.25	28
Illinois	12,251.22	27,535.83	8,722.87	208
Indiana	10,329.98	20,412.03	6,355.00	174
Iowa	3,348.15	5,584.72	1,771.84	52
Kansas	5,167.91	9,262.97	2,773.62	77
Kentucky	7,249.80	14,126.96	4,265.06	126
Louisiana	6,960.15	13,476.25	4,415.52	126
Maine	929.83	1,743.90	583.93	17
Maryland	4,220.88	8,245.91	2,535.48	62
Massachusetts	8,121.84	16,403.68	5,203.66	118
Michigan	11,730.06	23,759.23	7,799.31	210
Minnesota	6,927.47	14,123.73	4,522.95	115
Mississippi	3,545.95	6,490.87	2,066.23	64
Missouri	9,216.79	19,015.16	5,647.13	145
Montana	1,125.57	1,997.77	663.30	21
Nebraska	2,130.05	3,492.00	1,114.44	31
Nevada	2,379.10	4,359.47	1,440.07	38
New Hampshire	2,320.28	4,493.69	1,359.68	35
New Jersey	8,883.11	18,929.02	5,718.06	130
New Mexico	3,448.60	6,237.14	2,059.85	60
New York	12,744.17	24,113.24	7,122.72	162
North Carolina	15,758.30	32,282.45	10,391.02	300
North Dakota	1,948.76	3,255.99	1,015.50	30
Ohio	12,695.66	27,107.78	8,547.99	223
Oklahoma	5,897.88	11,682.52	3,796.47	110
Oregon	2,224.65	4,332.95	1,370.38	38
Pennsylvania	10,935.42	23,944.19	7,498.41	185
Rhode Island	375.65	694.46	205.67	5
South Carolina	7,612.38	15,160.05	4,782.86	141
South Dakota	1,398.70	2,198.20	700.61	21
Tennessee	6,839.06	14,380.50	4,485.06	119
Texas	53,399.12	123,725.76	39,744.97	1,023
Utah	5,419.72	11,838.84	3,854.50	114
Vermont	377.37	672.43	213.33	7
Virginia	9,655.39	19,225.82	5,875.31	158
Washington	5,327.18	10,740.14	3,429.11	86
West Virginia	1,036.82	1,811.21	557.39	16
Wisconsin	8,057.17	15,536.64	5,072.79	136
Wyoming	2,205.73	3,611.22	1,174.77	33
<b>State Totals</b>	<b>381,856.17</b>	<b>786,568.01</b>	<b>250,526.58</b>	<b>6,609</b>
<b>Interstate Spillovers</b>		<b>268,118.73</b>	<b>81,650.10</b>	<b>1,742</b>
<b>U.S. Totals</b>	<b>381,856.17</b>	<b>1,054,686.74</b>	<b>332,176.68</b>	<b>8,351</b>

Sources: CRA; Dodge Data & Analytics; BEA; NAIOP

Note: Appendices include data for the District of Columbia, resulting in 51 states.

**Appendix F-5**  
Impacts of Operations on State Economies (in Four Categories), 2014

State	Direct Spending (In Thousands of Dollars)	Total Output (In Thousands of Dollars)	Personal Earnings (In Thousands of Dollars)	Jobs Supported
Alabama	13,433.66	26,184.90	8,527.69	255
Alaska	2,223.70	3,944.84	1,288.19	33
Arizona	22,524.13	45,230.70	15,097.92	395
Arkansas	9,723.77	17,336.52	5,521.16	167
California	114,288.59	252,680.65	82,630.65	1,894
Colorado	33,172.99	73,372.01	24,100.17	621
Connecticut	8,043.48	15,474.85	4,913.76	112
Delaware	2,382.44	4,301.97	1,146.19	30
District of Columbia	15,813.89	20,713.03	1,647.81	48
Florida	72,116.19	148,278.10	49,680.84	1,377
Georgia	34,511.44	74,679.30	24,026.86	655
Hawaii	7,937.69	15,031.60	5,007.09	129
Idaho	5,526.41	9,482.21	3,162.21	97
Illinois	48,230.37	108,402.59	34,340.03	820
Indiana	41,542.16	82,087.31	25,556.74	701
Iowa	21,476.20	35,822.31	11,365.21	331
Kansas	8,802.10	15,776.89	4,724.09	130
Kentucky	16,903.08	32,937.35	9,944.08	293
Louisiana	17,821.08	34,505.17	11,305.69	323
Maine	1,571.49	2,947.34	986.90	28
Maryland	25,261.34	49,350.55	15,174.49	373
Massachusetts	36,904.42	74,535.85	23,644.66	537
Michigan	30,436.73	61,649.59	20,237.38	544
Minnesota	34,239.47	69,807.43	22,354.95	570
Mississippi	11,005.88	20,146.27	6,413.13	198
Missouri	18,297.56	37,749.69	11,210.91	289
Montana	1,959.88	3,478.60	1,154.96	36
Nebraska	8,851.84	14,511.71	4,631.28	129
Nevada	28,224.33	51,718.27	17,084.19	447
New Hampshire	5,271.92	10,210.13	3,089.35	79
New Jersey	22,648.24	48,261.13	14,578.67	330
New Mexico	3,986.02	7,209.12	2,380.85	69
New York	35,957.30	68,034.80	20,096.53	458
North Carolina	35,417.75	72,556.80	23,354.47	675
North Dakota	5,779.64	9,656.62	3,011.77	90
Ohio	39,783.51	84,945.75	26,786.24	697
Oklahoma	18,721.85	37,084.23	12,051.25	349
Oregon	19,063.48	37,129.95	11,743.11	324
Pennsylvania	54,591.99	119,534.61	37,433.72	924
Rhode Island	1,050.00	1,941.14	574.88	14
South Carolina	15,302.77	30,475.46	9,614.73	284
South Dakota	1,911.27	3,003.76	957.36	29
Tennessee	22,682.04	47,693.52	14,874.88	395
Texas	227,804.77	527,823.65	169,555.09	4,365
Utah	14,619.75	31,935.38	10,397.57	308
Vermont	1,943.45	3,463.03	1,098.63	34
Virginia	39,621.90	78,895.13	24,109.93	647
Washington	46,913.41	94,582.12	30,198.16	759
West Virginia	1,675.05	2,926.14	900.51	26
Wisconsin	33,744.28	65,069.09	21,245.40	571
Wyoming	2,502.05	4,096.36	1,332.59	38
<b>State Totals</b>	<b>1,344,218.75</b>	<b>2,788,665.52</b>	<b>886,264.91</b>	<b>23,026</b>
<b>Interstate Spillovers</b>		<b>924,066.67</b>	<b>283,070.98</b>	<b>6,372</b>
<b>U.S. Totals</b>	<b>1,344,218.75</b>	<b>3,712,732.18</b>	<b>1,169,335.89</b>	<b>29,398</b>

Sources: CRA; Dodge Data & Analytics; BEA; NAIOP

Note: Appendices include data for the District of Columbia, resulting in 51 states.